KENAI PENINSULA BOROUGH SCHOOL DISTRICT 148 North Binkley Street Soldotna, Alaska 99669-7553 Phone (907) 714-8888 Fax (907) 262-9132 www.kpbsd.k12.ak.us

| SCHOOL BOARD COMMUNICATION | | | | | |
|---|--|-----------------|----------|--|--|
| Title: | FY14 Board Goals | | | | |
| Date: | June 17, 2013 | ltem Number: | 10a. (8) | | |
| Administrator: | Steve Atwater, Ph.D. Superintendent of Schools | | | | |
| Attachments: | | | | | |
| x Action Needed For Discussion Information Other: | | | | | |
| BACKGROUND INFORMATION | | | | | |

At your June planning session you set four goals for the 2013-14 school year. During your worksession, before this meeting, you will review the goals and accompanying action steps and if necessary, make revisions or additions.

ADMINISTRATIVE RECOMMENDATION

The administration recommends adoption of the FY14 KPBSD School Board Goals as revised during the July 1, worksession.

Goal 1

Current Reality: Enrollment is declining, operating expenses are increasing, state and borough funding are not keeping pace

SMART Goal(s): By December 2013, the District will review, evaluate, and reduce, as required, the budget based on strategic priorities and fiscal and enrollment realities

| Strategies and Action Steps | Responsibility | Timeline | Evidence |
|------------------------------------|--|--------------------|---|
| Establish budget review process | APQC activity | By September, 2015 | Flowchart detailing steps of review |
| Review current staffing formulas | Begin at August worksession continue at October work session | By October, 2015 | Recommendation to Administration for budget preparation by November 1 |
| Review of Board Policy 3000 series | Policy Committee | May, 2014 | Minutes of Policy Committee |

Goal 2

Current Reality: KPBSD students perform well above state average, achievement levels are consistent, there is little comparative data with national performance to gauge how well KPBSD students perform when compared to their peers across the country

SMART Goal(s): By June 2014, District will design and implement an objective process to gather comparable student achievement data from high performing school districts. When superior systems are identified, investigate their processes and, as possible, apply them to KPBSD.

| Strategies and Action Steps | Responsibility | Timeline | Evidence |
|---|----------------|-----------------|--|
| Utilize APQC to establish benchmarking process | Steve/Sean | September, 2015 | Flowchart of process detailing steps of review |
| Establish definition of a high performing school | Board/Steve | August, 2013 | List of indicators of high performing school district |
| Make contact with high performing districts | Steve/Sean | September 2013 | APQC conference |
| Identify key processes/activities that high performing districts are using | Steve/Sean | March 2014 | List of districts and activities that KPBSD is not doing |
| Plan for implementing the strategies | Steve/Sean | May 2014 | Supporting action plan for strategic plans three focus areas |

Goal 3

Current Reality: Past negotiations took 16 months, discontent on both sides with bargaining process

SMART Goal(s): By June 2014, prepare for the FY15 negotiations by collaborating with the employee associations and by researching applicable statutes to determine District alternatives

| Action | Responsibility | Timeline | Evidence |
|--|----------------|--------------|---|
| Identify main areas of concern | Steve | August 2013 | List of concerns |
| Meet with associations to review challenges and identify possible solutions to bargaining challenges | | October 2013 | List of outcomes from meeting |
| Review statutes that guide bargaining | Board | | List of statutes that may allow change in bargaining practice |
| Identify broad strategies for revising bargaining process | Board | March 2014 | List of bargaining guidelines |

Goal 4

Current Reality: General understanding of how capital projects are determined, no communication from Borough to Board on how they determine what is going to get done

SMART Goal(s): By October 2013, complete facilities goal begun in FY13

| Action | Responsibility | Timeline | Evidence |
|--|----------------|----------------|---|
| Review Borough's process for determining capital projects | Dave Tressler | September 2013 | Flowchart |
| Board reviews process | Steve | October 2013 | Joint worksession with borough capital projects staff |